# Sustainability: The Role of Innovation, Creativity & Diversity







Estoy muy feliz de que hayamos podído verte en esta reunión.

"The best way to predict the future is to create it."

-Peter Drucker

I am more interested in people than how I am in how businesses work!

the businesses probably work because of the people

programs don't work!

Peter Ferdinand
Drucker was an
Austrian-American
management
consultant, educator,
and author, whose
writings contributed to
the philosophical and
practical foundations
of the modern business

corporation lity | Innovation, Creativity ad Diversity

### drucker-mindset

One must appreciate the historical universe of traditions and structures out of which they emerged and the cultural universe of norms and values in which they participate.

One must know about what has happened over time and the particular strengths.

One must be aware of competing economic ideologies and their underlying premises.

In short, one must be able to recognize major shifts in human aspirations as well as the fixed limits of human adaptation







Then, too, one must be sensitive to the speed, direction, and logic of those technological and demographic changes that will make the future very different from the present.

One must, at the same time, <u>carefully ascertain what in the</u>
<u>present will last.</u> Not least, one must supplement an
understanding of management with insights from other fields of
knowledge, regularly comparing it with the summary experience
of other large-scale organizations and different cultures.







### look back | leap forward

A **role** is a set of connected behaviors, rights, obligations, beliefs, and norms as conceptualized by people in a social situation.

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sus·tain·a·bil·i·ty the ability to be maintained at a certain rate or level.



One of the biggest indicators of unsustainability is in the misdistribution of wealth (resources)

### lets just consider motivations for exploring sustainability

The following are three viewpoints for sustainability:

- ✓ Ecological
- ✓ Environmental
- ✓ Economical

It is helpful to ask ourselves what our motivations are for seeking sustainability.

This can help us in articulating our understanding of sustainability and our commitment (or not) to achieving it.

The Economic Opportunity Act of 1964 is enacted and includes programs such as: Job Corps, Urban/Rural Community Action, VISTA, Project Head Start and many more.

### 1964

War on Poverty: On Jan. 8, President Lyndon Johnson takes up the cause of building a "Great Society" by declaring "War on Poverty" in his first State of the Union Address. The goal of the War on Poverty is to eradicate the causes of poverty by creating job opportunities, increasing productivity, and enhancing the quality of life.

#### 1965

"Recommendations for a Head Start Program": On February 19, 1965, a panel of experts produced a report entitled, "Recommendations for a Head Start Program: Improving the Opportunity and Achievements of the Children of the Poor."



#### 1967

Infants and toddlers: The Parent and Child Centers demonstration project is established. It offers Head Start services to families with children birth to 3. This program eventually becomes Early Head Start, first funded in 1995.

1970 Parent participation as policy:

1975

**Head Start** 

celebrated

anniversary.

its 10th

10th



Anniversary:

1991

Multicultural Principles: The Head Start Bureau publishes the Multicultural Principles for Head Start Programs. Its purpose is to stand as a challenge for programs to focus efforts on individualizing services so that every child and family feels respected and values, and is able to grow in accepting and appreciating different. These principles are revisited and updated in 2010.

**HEAD START** 

2009-2014

2014-2019

2019-2024

☐ Share responsibility for the identification and maximization of resources and community ownership to sustain project services beyond the project period.

### leverage | maximize | generate



# institutionalization (it has to live somewhere)



### Moving beyond surviving to thriving in times of transition

### Sustainability and Transition Planning Tools for Healthy Start



### sustainability

people

program rships

# institutionalization integration

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make changes in something established, especially by introducing new methods, ideas, or products.

in·no·va·tion the action or process of innovating.

think of
innovation as a
process, not
outcome

innovation is the practical implementation of ideas that result in the introduction of new goods or services or improvement in offering goods or services.

four types of innovation that stand out and seem to be the consensus among organizations looking for a groundbreaking idea, concept, or product. 1. Sustaining, or incremental innovation (continuous improvement)

Sustaining innovation occurs when both the problem and the domain it exists in are well defined. It refers to when a company constantly makes small improvements on its products to sell them at higher prices to its best customers in order to sustain its competitive advantage and position as a market leader in an existing market.

Moreover, incremental innovation is an especially participative approach engaging staff, partners, community members as development leaders building a collective culture of improvement.

SLOAN SCHOOL

### 2. Breakthrough innovation

Breakthrough innovation is a kind of radical innovation that occurs when the problem you are trying to solve is well-defined, but the domain it exists in is still only operating at part of its potential.





When Apple released the first iPhone they essentially created a totally new product that has now become ubiquitous







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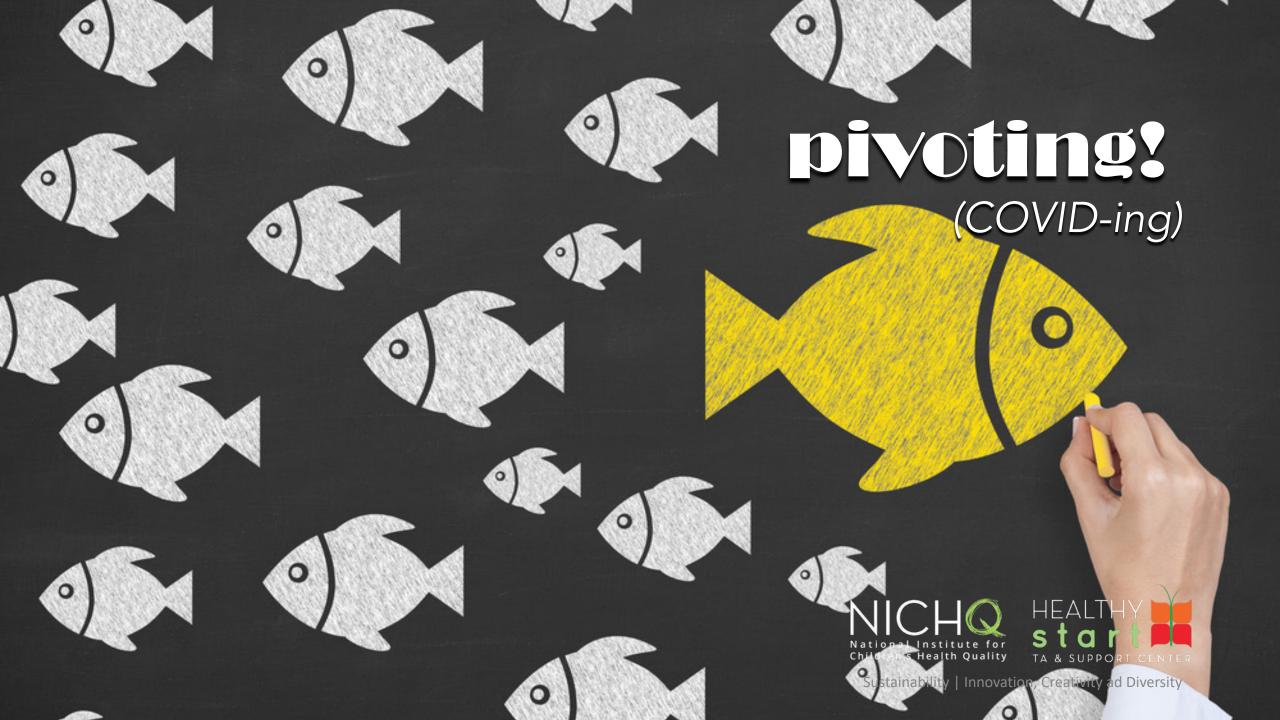


3. Disruptive innovation

Disruptive innovation occurs when a new product offering transforms the market it enters into.

# NETFLIX







### 4. Basic research

Of course, almost every great Basic research innovation requires deep knowledge in refers to the a specialized area, and this is where discovery of a new research innovation comes in. phenomenon that

enables new problem solving techniques.



# imagination in between innovation and creativity

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### Google

cre·a·tiv·1·ty the use of the imagination or original ideas, especially in the production of an artistic work

4 Characteristics:

Imaginative.

Purposeful.

Original.

Of value.



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### Google

the state of being diverse; variety; the practice or quality of including or involving diverse people and backgrounds diversity, through a framework equity and inclusion









rama lama lama ka dinga da dinga dong sustainability, innovation, creativity, diversity



### [technology]

role – grew with COVID

value – increased with COVID

utilization (essential)

maximization (now and beyond)



**Sustainability**: Projects should foster community partnerships and build capacity and/or program resources that continue as needed in that community after federal funds discontinue. A sustained project is one that demonstrates the continuation of key elements of program/service components started under the HRSA-supported project.

Source: Health Resources & Services Administration. Maternal and Child Health Bureau. Division of Healthy Start and Perinatal Services. Healthy Start Initiative: Eliminating Disparities in Perinatal Health. Funding Opportunity Number: HRSA-19-049. September 2018.



# build with community

## tap into innovation, creativity diversity



Communication is recognized as the most important aspect of leading change. A successful transition depends upon effective internal and external communication strategies.







## momentum keep it going

staff

program

funding